

# **EDUCATIONAL FACILITIES PLAN**

**FISCAL YEAR 2015/16 – 2019/2020**



**SCHOOL DISTRICT OF  
CLAY COUNTY**

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## INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1<sup>st</sup> each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

### **The Educational Facilities Plan has been divided into the following sections:**

**Section 1:** *Planning* - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

**Section 2:** *Maintenance and Transportation* - This section addresses maintenance projects and bus transportation plans for the District.

**Section 3:** *Capital Outlay Plan* - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

**Section 4:** *Financially Feasible Work Program* - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

## SECTION 1 PLANNING

### 1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2014 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

**Table 1.1 Clay County Populations**

**2010/2014 Clay County Population Comparison**

<b>Area</b>	<b>2010</b>	<b>*2014</b>
<b>Green Cove Springs</b>	<b>6,908</b>	<b>7,030</b>
<b>Keystone Heights</b>	<b>1,350</b>	<b>1,356</b>
<b>Orange Park</b>	<b>8,412</b>	<b>8,429</b>
<b>Penney Farms</b>	<b>749</b>	<b>735</b>
<b>Unincorporated</b>	<b>173,446</b>	<b>179,853</b>
<b>Total Clay</b>	<b>190,865</b>	<b>197,403</b>

Source: 2010 U.S. Census Bureau, 4/1/2012

\*Estimate Bureau of Economic and Business Research April 1, 2014

**Table 1.1.1 Population Projections, 2015 – 2040**

<b>Projection</b>	<b>2015</b>	<b>2020</b>	<b>2025</b>	<b>2030</b>	<b>2035</b>	<b>2040</b>
<b>Low</b>	<b>195,500</b>	<b>209,800</b>	<b>220,500</b>	<b>229,200</b>	<b>235,300</b>	<b>238,800</b>
<b>Medium</b>	<b>201,800</b>	<b>224,600</b>	<b>247,000</b>	<b>268,400</b>	<b>288,300</b>	<b>306,100</b>
<b>High</b>	<b>209,600</b>	<b>238,800</b>	<b>271,900</b>	<b>306,500</b>	<b>341,500</b>	<b>376,500</b>

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2014

### 1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school or home school enrollment. Table 1.2 shows actual and projected COFTE for pre-kindergarten (Pre-K) through grade twelve enrollment through 2019-20. The actual District enrollment for the end of the 2014/15 school year was 34,388 students (COFTE membership report June 2014). The FDOE has projected COFTE enrollment at 34,674 students for SY 2015-16 and 34,663 students by SY 2019-20 decreasing approximately 11 students from the 2015 projections.

**Table 1.2 Capital Outlay FTE Forecast (COFTE)**

<b>Grade</b>	<b>Actual Enrollment 2014-15</b>	<b>Projected 2015-16</b>	<b>Projected 2016-17</b>	<b>Projected 2017-18</b>	<b>Projected 2018-19</b>	<b>Projected 2019-20</b>
PreK	726	302.75	298.21	302.75	314.27	324.49
Grade K	2,394	2388.35	2377.39	2352.62	2359.23	2471.55
Grade 1	2,481	2456.84	2441.10	2430.99	2408.70	2415.60
Grade 2	2,576	2482.49	2459.10	2447.00	2437.29	2418.76
Grade 3	2,600	2635.88	2561.93	2535.92	2519.22	2508.27
Grade 4	2,537	2617.58	2642.42	2574.75	2550.67	2537.15
Grade 5	2,532	2588.52	2684.61	2708.78	2636.56	2612.05
Grade 6	2,692	2637.36	2673.62	2778.91	2815.06	2749.39
Grade 7	2,686	2710.85	2713.65	2742.31	2845.52	2882.13
Grade 8	2,810	2727.93	2759.19	2761.57	2790.27	2895.16
Grade 9	2,905	2907.50	2824.10	2846.76	2846.85	2871.76
Grade 10	2,917	2889.61	2885.49	2796.21	2816.55	2814.65
Grade 11	2,765	2836.24	2803.65	2792.04	2708.16	2722.38
Grade 12	2,629	2491.96	2569.10	2533.88	2519.80	2439.55
PreK-Grade 12	35,250	34673.86	34693.56	34604.49	34568.15	34662.89
<b>Grade Level Summary</b>						
PreK-Grade 5	15,846	15,472.41	15,464.76	15,352.81	15,225.94	15,287.87
Grades 6-8	8,188	8,076.14	8,146.46	8,282.79	8,450.85	8,526.68
Grades 9-12	11,216	11,125.31	11,082.34	10,968.89	10,891.36	10,848.34
PreK - 12	35,250	34,674	34,694	34,604	34,568	34,663
<b>Growth Summary **</b>						
PreK-Grade 5		-373.59	-7.65	-111.95	-126.87	61.93
Grades 6-8		-111.86	70.32	136.33	168.06	75.83
Grades 9-12		-90.69	-42.97	-113.45	-77.53	-43.02
PreK-Grade 12		-576.14	19.70	-89.07	-36.34	94.74

### 1.3 Classroom Requirements

The School District continues to actively plan capital projects in order to comply with the most current law on Class Size Reduction (CSR) requirements. The CSR requires one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8, and one teacher for 25 students in grades 9-12. The School District currently has enough classrooms to meet the needs of the students.

### 1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 44% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. There are currently no relocatable classrooms scheduled for replacement during the next five years.

Based on current FDOE COFTE forecast elements, there are no plans to construct any new schools in the next five years. The School District has identified the possibility that a total of 3 schools may be needed by school year 2024-35. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

**Table 1.4 Existing Schools**

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 05
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06

JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE.	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE.	ORANGE PARK	79	09 12

COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE.	KEYSTONE HEIGHTS	55	07 12

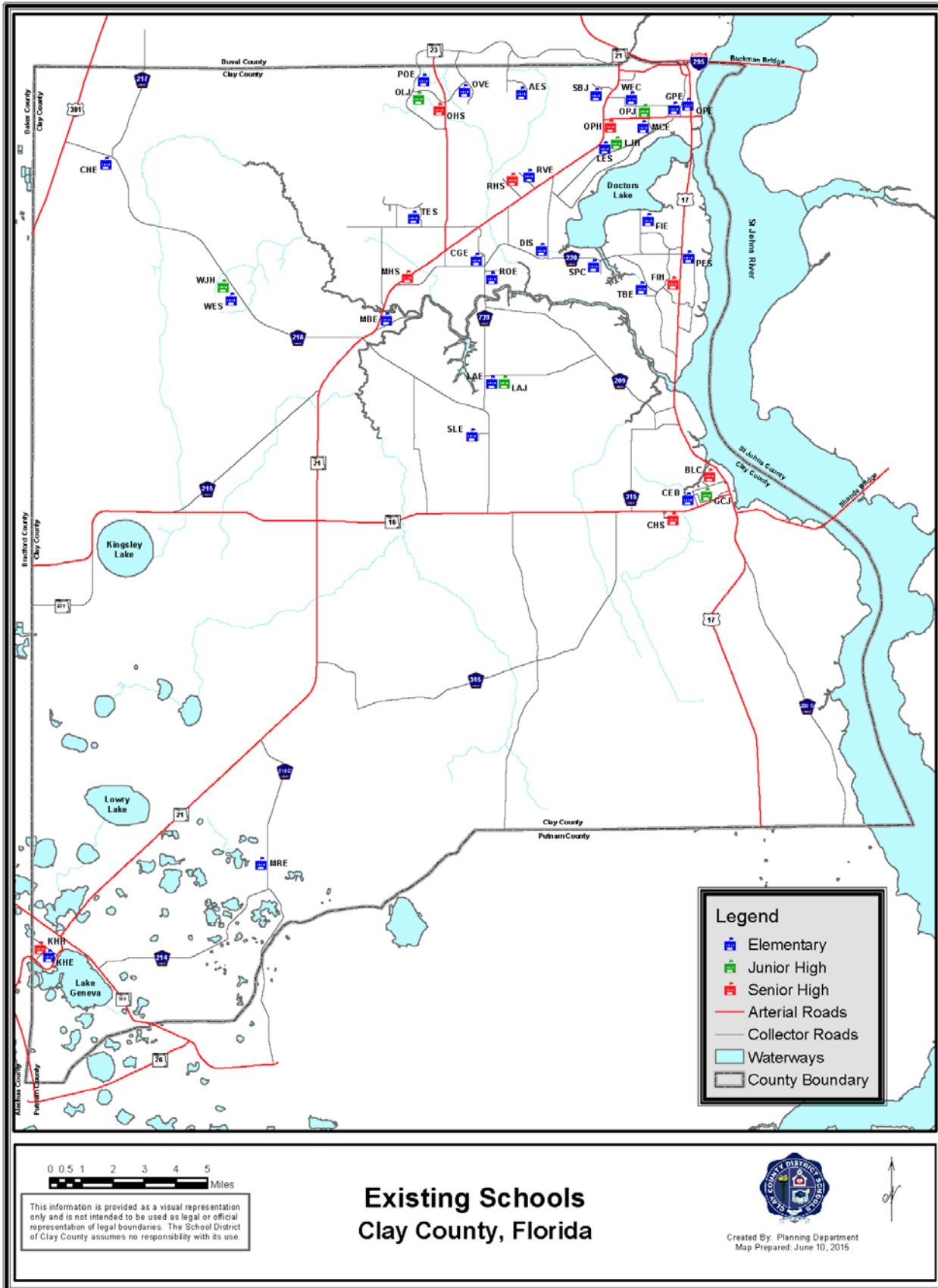
VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH "PP"	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	22	
ELEMENTARY "Y"	OAKLEAF PLANTATION PKWY.	ORANGE PARK	63	

SOURCE: FDOE SCHOOL LAND INVENTORY June 2013

ACRES TOTALS : 1,407  
 SCHOOL TOTALS : 40

# Map 1.4 Existing Schools Locations Map



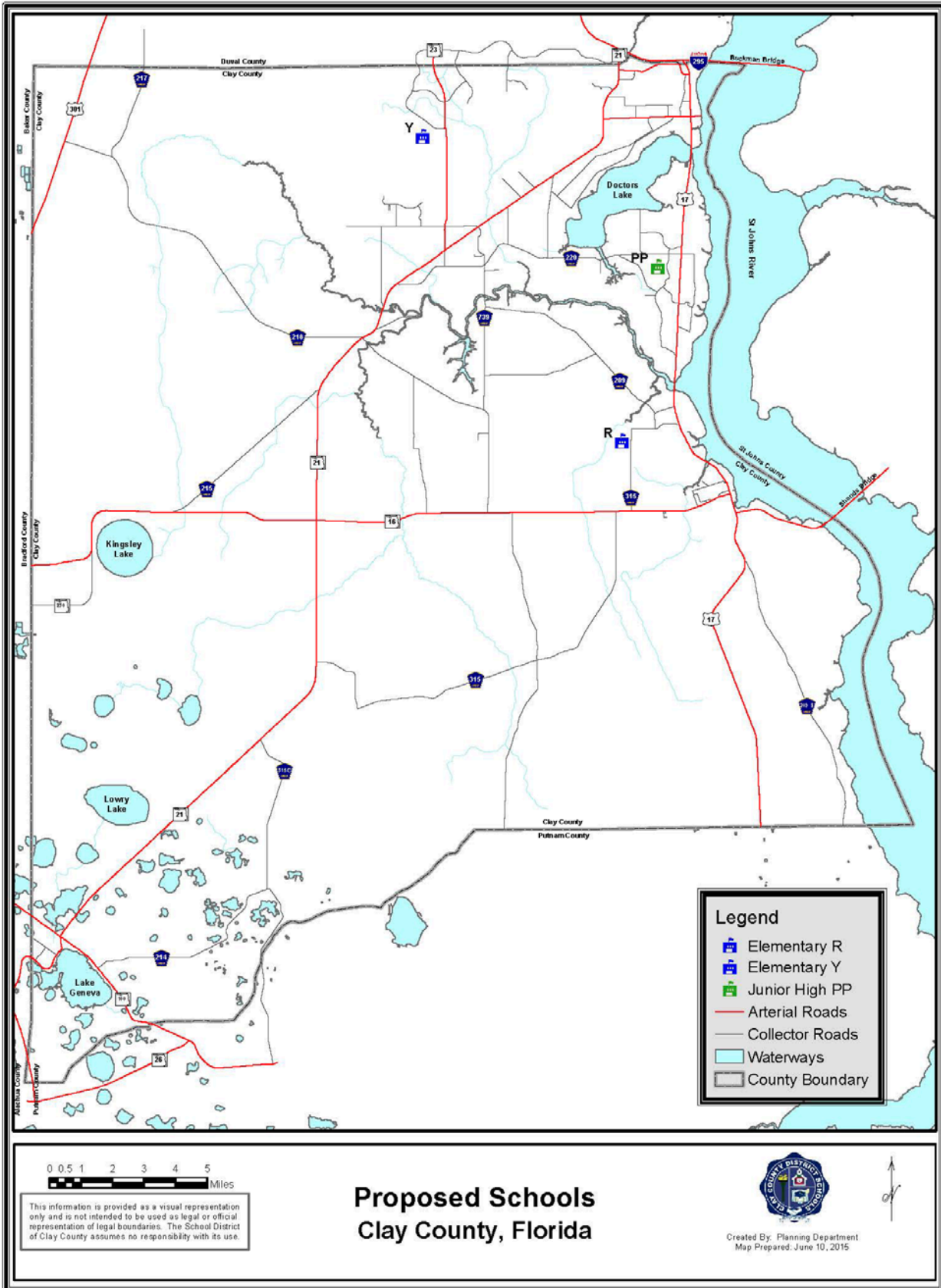


**Table 1.4.1 Proposed New Schools**

**Proposed New Schools**

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost	# of New Student Stations
2015-16 to 2019-20 (Years 1-5)							
	<b>Subtotal:</b>	<b>0</b>				<b>\$0</b>	<b>0</b>
2020-21 to 2024-25 (Years 6-10)	1	Y	Elementary	South Oakleaf Area	2020-2021	\$21,999,102	862
	<b>Subtotal:</b>	<b>0</b>				<b>\$21,999,102</b>	<b>862</b>
2025-26 to 2035-2036 (Years 10-20)	2 3	R PP	Elementary Junior High	GCS Area Fleming Island Area	2024-25 2024-25	\$21,999,102 \$30,783,403	862 1,117
	<b>Subtotal:</b>	<b>3</b>				<b>\$52,782,505</b>	<b>1,979</b>
<b>Grand Total:</b>		<b>3</b>				<b>\$74,781,607</b>	<b>2,841</b>

# Map 1.4.1 Proposed New Schools Map



## 1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (November 2011), land values in Clay County are approximately \$50,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5.

**Table 1.5 School Construction Costs**

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$21,191	\$18,266,642
Junior High	40	1,117	\$22,883	\$25,560,311
Senior High	60	1,684	\$29,724	\$50,055,216

\* Number of Student Stations is based on the CCSB Educational Facilities Requirements for new schools by type.

\*\* Cost per Student Station is based on DOE cost forecast for July 2015.

\*\*\* Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, Feb. 23, 2015

## 1.6 Student Stations District Wide

The number of student stations for the School District will not increase as a result of any planned renovation/remodeling projects.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

## 1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay Country Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE and FISH, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

**Table 1.7 Student Capacity For SY 2015/16 Thru SY 2019/20 (Based on DOE 2015 COFTE)**

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 15/16		SY 16/17		SY 17/18		SY 18/19		SY 19/20	
				COFTE Enroll.	Util.	COFTE Enroll.	Util.	COFTE Enroll.	Util.	COFTE Enroll.	Util.	COFTE Enroll.	Util.
<b>Elementary School 2015-2020</b>													
AES	Argyle Elementary	813	1352	618	76%	618	76%	616	76%	616	76%	617	76%
CEB	Charles E. Bennett Elementary	1060	804	817	102%	817	102%	815	101%	814	101%	817	102%
CGE	Coppergate Elementary	812	1320	586	72%	587	72%	585	72%	585	72%	586	72%
CHE	Clay Hill Elementary	689	770	439	64%	439	64%	438	64%	438	64%	439	64%
DIS	Doctor's Inlet Elementary	935	735	765	104%	766	104%	764	104%	763	104%	765	104%
FIE	Fleming Island Elementary	1062	1485	801	75%	802	76%	800	75%	799	75%	801	75%
GPE	Grove Park Elementary	762	925	462	61%	463	61%	461	61%	461	60%	462	61%
KHE	Keystone Heights Elementary	964	823	762	93%	763	93%	761	92%	760	92%	762	93%
LAE	Lake Asbury Elementary	1108	1084	821	76%	821	76%	819	76%	818	75%	821	76%
LES	Lakeside Elementary	1022	888	798	90%	798	90%	796	90%	795	90%	798	90%
MRE	McRae Elementary	758	1485	488	64%	488	64%	487	64%	486	64%	488	64%
MBE	Middleburg Elementary	840	1279	593	71%	594	71%	592	70%	591	70%	593	71%
MCE	Montclair Elementary	689	781	504	73%	504	73%	503	73%	502	73%	504	73%
OPE	Orange Park Elementary	594	565	499	88%	499	88%	498	88%	498	88%	499	88%
OVE	Oakleaf Village Elementary	1061	1362	960	91%	961	91%	958	90%	957	90%	960	90%
PES	R.M. Paterson Elementary	1136	1336	902	79%	903	79%	901	79%	900	79%	902	79%
POE	Plantation Oaks Elementary	1302	1362	1003	77%	1003	77%	1001	77%	1000	77%	1003	77%
ROE	RideOut Elementary	755	1320	537	71%	537	71%	536	71%	535	71%	537	71%
RVE	Ridgeview Elementary	831	776	563	73%	564	73%	562	72%	562	72%	563	73%
SBJ	S. Bryan Jennings Elementary	712	1086	506	71%	507	71%	505	71%	505	71%	506	71%
SLE	Shadowlawn Elementary	867	1362	697	80%	697	80%	695	80%	695	80%	696	80%
SPC	Swimming Pen Creek Elementary	591	1352	414	70%	414	70%	413	70%	413	70%	414	70%
TBE	Thunderbolt Elementary	1397	1353	1012	75%	1013	75%	1010	75%	1009	75%	1012	75%
TES	Tynes Elementary	1110	1366	881	79%	881	79%	879	79%	878	79%	880	79%
WEC	W.E. Cherry Elementary	943	855	653	76%	653	76%	651	76%	651	76%	652	76%
WES	Wilkinson Elementary	1072	1372	734	68%	734	68%	732	68%	732	68%	734	68%
R	Elementary "R"	0	0										
Y	Elementary "Y"	0	0										
<b>Total:</b>		<b>23885</b>	<b>29198</b>	<b>17816</b>	<b>75%</b>	<b>17826</b>	<b>75%</b>	<b>17781</b>	<b>74%</b>	<b>17762</b>	<b>74%</b>	<b>17811</b>	<b>75%</b>
<b>Junior High School 2015-20</b>													
GCJ	Green Cove Springs Junior	1135	1750	805	71%	805	71%	803	71%	803	71%	805	71%
LAJ	Lake Asbury Junior High	1610	1747	1045	65%	1046	65%	1043	65%	1042	65%	1045	65%
LJH	Lakeside Junior High	1334	1263	837	66%	838	66%	836	66%	835	66%	837	66%
OLJ	Oakleaf Junior High (6-8)	1924	1568	1389	89%	1390	89%	1386	88%	1385	88%	1389	89%
OPJ	Orange Park Junior High	1264	1262	684	54%	685	54%	683	54%	682	54%	684	54%
WJH	Wilkinson Junior High	1312	1108	753	68%	754	68%	752	68%	751	68%	753	68%
PP	Junior High "PP"												
<b>Total:</b>		<b>8579</b>	<b>8698</b>	<b>5514</b>	<b>64%</b>	<b>5517</b>	<b>64%</b>	<b>5503</b>	<b>64%</b>	<b>5497</b>	<b>64%</b>	<b>5512</b>	<b>64%</b>
<b>High School 2015-20</b>													
CHS	Clay High	2191	2179	1328	61%	1329	61%	1325	61%	1324	61%	1327	61%
FIH	Fleming Island High	2500	2485	2063	83%	2064	83%	2059	83%	2057	83%	2062	83%
MHS	Middleburg High	2559	1637	1618	99%	1619	99%	1615	99%	1613	99%	1617	99%
OPH	Orange Park High	2467	2818	1519	62%	1520	62%	1516	61%	1515	61%	1519	62%
RHS	Ridgeview High	2648	2299	1469	64%	1470	64%	1466	64%	1464	64%	1468	64%
OLH	Oakleaf High	2389	2845	1946	81%	1947	82%	1942	81%	1940	81%	1946	81%
<b>Total:</b>		<b>14754</b>	<b>14263</b>	<b>9943</b>	<b>70%</b>	<b>9949</b>	<b>70%</b>	<b>9923</b>	<b>70%</b>	<b>9913</b>	<b>70%</b>	<b>9940</b>	<b>70%</b>
<b>Combination / Other 2015-20</b>													
BLC	Bannerman Learning Center	568	332	235	71%	235	71%	234	71%	234	70%	235	71%
KHHS	Keystone Heights High (7-12)	1903	2247	1167	61%	1167	61%	1165	61%	1163	61%	1166	61%
<b>Total:</b>		<b>2471</b>	<b>2579</b>	<b>1402</b>	<b>57%</b>	<b>1402</b>	<b>57%</b>	<b>1399</b>	<b>57%</b>	<b>1397</b>	<b>57%</b>	<b>1401</b>	<b>57%</b>
<b>Grand Total:</b>		<b>49689</b>	<b>54738</b>	<b>34675</b>	<b>70%</b>	<b>34695</b>	<b>70%</b>	<b>34605</b>	<b>70%</b>	<b>34569</b>	<b>70%</b>	<b>34664</b>	<b>70%</b>
<b>***GRAPH KEY***</b>													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

**Student Capacity For SY 2020/21-SY 2024/25 (Continued based on DOE 2015 COFTE)**

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 20/21		SY 21/22		SY 22/23		SY 23/24		SY 24/25	
				COFTE Enroll.	Util.	COFTE Enroll.	Util.	COFTE enroll.	Util.	COFTE Enroll.	Util.	COFTE Enroll.	Util.
<b>Elementary School 2020-2025</b>													
AES	Argyle Elementary	813	1352	623	77%	630	77%	638	79%	649	80%	660	81%
CEB	Charles E. Bennett Elementary	1060	804	824	102%	833	104%	844	105%	858	107%	872	109%
CGE	Coppergate Elementary	812	1320	591	73%	598	74%	606	75%	616	76%	626	77%
CHE	Clay Hill Elementary	689	770	443	64%	448	65%	454	66%	461	67%	469	68%
DIS	Doctor's Inlet Elementary	935	735	772	105%	780	106%	791	108%	804	109%	818	111%
FIE	Fleming Island Elementary	1062	1485	808	76%	817	77%	828	78%	842	79%	856	81%
GPE	Grove Park Elementary	762	925	466	61%	471	62%	478	63%	486	64%	494	65%
KHE	Keystone Heights Elementary	964	823	768	93%	777	94%	788	96%	801	97%	814	99%
LAE	Lake Asbury Elementary	1108	1084	828	76%	837	77%	848	78%	862	80%	877	81%
LES	Lakeside Elementary	1022	888	804	91%	813	92%	825	93%	838	94%	852	96%
MRE	McRae Elementary	758	1485	492	65%	497	66%	504	67%	512	68%	521	69%
MBE	Middleburg Elementary	840	1290	598	71%	605	72%	613	73%	623	74%	634	75%
MCE	Montclair Elementary	689	781	508	74%	514	75%	521	76%	529	77%	538	78%
OPE	Orange Park Elementary	594	565	503	89%	509	90%	516	91%	524	93%	533	94%
OVE	Oakleaf Village Elementary	1061	1362	968	91%	979	92%	993	94%	1009	95%	1026	97%
PES	R.M. Paterson Elementary	1136	1336	910	80%	920	81%	933	82%	948	83%	964	85%
POE	Plantation Oaks Elementary	1302	1362	1011	78%	1022	79%	1037	80%	1053	81%	1071	82%
ROE	RideOut Elementary	755	1320	541	72%	547	73%	555	74%	564	75%	573	76%
RVE	Ridgeview Elementary	831	776	568	73%	574	74%	582	75%	592	76%	602	78%
SBJ	S. Bryan Jennings Elementary	712	1086	511	72%	516	73%	523	74%	532	75%	541	76%
SLE	Shadowlawn Elementary	867	1362	702	81%	710	82%	720	83%	732	84%	744	86%
SPC	Swimming Pen Creek Elementary	591	1352	417	71%	422	71%	428	72%	435	74%	442	75%
TBE	Thunderbolt Elementary	1397	1353	1020	75%	1032	76%	1046	77%	1063	79%	1081	80%
TES	Tynes Elementary	1110	1366	888	80%	898	81%	910	82%	925	83%	941	85%
WEC	W.E. Cherry Elementary	943	855	658	77%	665	78%	674	79%	685	80%	697	82%
WES	Wilkinson Elementary	1072	1372	740	69%	748	70%	759	71%	771	72%	784	73%
R	Elementary "R"	0											
Y	Elementary "Y"	0											
<b>Total:</b>		<b>23885</b>	<b>29209</b>	<b>17963</b>	<b>75%</b>	<b>18164</b>	<b>76%</b>	<b>18414</b>	<b>77%</b>	<b>18713</b>	<b>78%</b>	<b>19027</b>	<b>80%</b>

**Junior High School 2020-2025**

GCJH	Green Cove Springs Junior	1135	1750	812	72%	821	72%	832	73%	846	74%	860	76%
LAJH	Lake Asbury Junior High	1610	1747	1054	65%	1065	66%	1080	67%	1098	68%	1116	69%
LJH	Lakeside Junior High	1334	1263	844	67%	854	68%	865	69%	879	70%	894	71%
OLJH	Oakleaf Junior High (6-8)	1924	1568	1400	89%	1416	90%	1436	92%	1459	93%	1483	95%
OPJH	Orange Park Junior High	1264	1262	690	55%	698	55%	707	56%	719	57%	731	58%
WJH	Wilkinson Junior High	1312	1108	760	69%	768	69%	779	70%	791	71%	804	73%
PP	Junior High "PP"	0	0										
<b>Total:</b>		<b>8579</b>	<b>8698</b>	<b>5559</b>	<b>65%</b>	<b>5621</b>	<b>66%</b>	<b>5699</b>	<b>66%</b>	<b>5791</b>	<b>68%</b>	<b>5889</b>	<b>69%</b>

**High School 2020-2025**

CHS	Clay High	2191	2179	1339	61%	1354	62%	1372	63%	1395	64%	1418	65%
FIHS	Fleming Island High	2500	2485	2080	84%	2103	85%	2132	86%	2167	87%	2203	89%
MHS	Middleburg High	2559	1637	1631	100%	1649	101%	1672	102%	1699	104%	1728	106%
OPH	Orange Park High	2467	2818	1532	62%	1549	63%	1570	64%	1596	65%	1623	66%
RHS	Ridgeview High	2648	2299	1481	64%	1497	65%	1518	66%	1543	67%	1569	68%
OLHS	Oakleaf High School	2389	2845	1962	82%	1984	83%	2011	84%	2044	86%	2078	87%
<b>Total:</b>		<b>14754</b>	<b>14263</b>	<b>10025</b>	<b>70%</b>	<b>10137</b>	<b>71%</b>	<b>10277</b>	<b>72%</b>	<b>10444</b>	<b>73%</b>	<b>10619</b>	<b>74%</b>

**Combination / Other 2020-2025**

BLC	Bannerman Learning Center	568	332	237	71%	239	72%	243	73%	247	74%	251	76%
KHHS	Keystone Heights High (7-12)	1903	2130	1176	62%	1190	63%	1206	63%	1226	64%	1246	65%
<b>Total:</b>		<b>2471</b>	<b>2462</b>	<b>1413</b>	<b>57%</b>	<b>1429</b>	<b>58%</b>	<b>1449</b>	<b>59%</b>	<b>1472</b>	<b>60%</b>	<b>1497</b>	<b>61%</b>

**Student Total:** 49689 54632 34960 70% 35351 71% 35839 72% 36420 73% 37031 75%

\*\*\*GRAPH KEY\*\*\*

- LOS Exceeds 100%
- LOS Exceeds 110%
- Indicates New Capacity

## SECTION 2 MAINTENANCE AND TRANSPORTATION

### 2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

**Table 2.1 Capital Outlay Expenditures Maintenance Department**

Maintenance (PECO)	PROJECT DESCRIPTION	FUND	PROJ. #	2015/2016	2016/2017	2017/2018	2018/2019	5 YR TOTAL
Special Maintenance	Carry Over from 2012/2013	PECO Carryover		\$ 37,838.80				
		LCIF Carryover						
		Projected PECO:		\$ 784,552.50	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00
		Projected LCIF:		\$ 128,275.00	\$ -	\$ -	\$ -	\$ 128,275.00
		Safety-To-Life		\$ 87,172.50				\$ 87,172.50
		Subtotals:		\$ 1,037,838.80	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00
								\$ 8,935,746.00
County Wide	M/R/R HVAC units	3425-7404-0681-9020-	3038	\$ 37,838.80				
County Wide	R/R Concrete	3426-7404-0670-9020-	3360	\$ 20,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 20,000.00
County Wide	M/R/R Fencing	3426-7404-0670-9020-	3520	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00
County Wide	R/R Asphalt surf	3426-7404-0670-9020-	3620	\$ 5,500.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 5,500.00
County Wide	M/R/R Covered Walkways	3426-7404-0670-9020-	3665	\$ 100.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 100.00
County Wide	M/R/R WWR plants	3426-7404-0670-9020-	3691	\$ 3,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 3,000.00
County Wide	M/R/R Drainage-stormwater systems	3426-7404-0670-9020-	3701	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
County Wide	R/R Play courts	3426-7404-0670-9020-	3781	\$ 4,500.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 4,500.00
								\$ -
County Wide	M/R/R Boilers	3426-7404-0681-9020-	3023	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
County Wide	M/R/R Café/stage floors	3426-7404-0681-9020-	3025	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00
County Wide	M/R/R HVAC units	3426-7404-0681-9020-	3038	\$ 212,827.50	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 212,827.50
County Wide	M/R/R Elevators	3426-7404-0681-9020-	3043	\$ 22,100.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 22,100.00
County Wide	M/R/R of plant services	3426-7404-0681-9020-	3309	\$ 161,425.00	\$ 720,350.00	\$ 953,754.00	\$ 1,028,069.00	\$ 289,700.00
County Wide	Safety-To-Life	3426-7404-0681-9020-	3348	\$ 87,172.50	\$ 211,150.00	\$ 237,083.00	\$ 245,340.00	\$ 87,172.50
County Wide	M/R/R Plumbing	3426-7404-0681-9020-	3465	\$ 3,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 3,000.00
County Wide	M/R/R Restroom partitions	3426-7404-0681-9020-	3500	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00
County Wide	M/R/R Light fixtures	3426-7404-0681-9020-	3540	\$ 12,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00
County Wide	M/R/R Fire alarm, I/C and CCTV systems	3426-7404-0681-9020-	3570	\$ 75,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 75,000.00
County Wide	Painting	3426-7404-0681-9020-	3590	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00
County Wide	M/R/R Doors	3426-7404-0681-9020-	3610	\$ 30,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 30,000.00
County Wide	M/R/R Flooring	3426-7404-0681-9020-	3630	\$ 50,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 50,000.00
County Wide	M/R/R Roofs-Ceilings	3426-7404-0681-9020-	3660	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00
County Wide	M/R/R EWC	3426-7404-0681-9020-	3664	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
County Wide	M/R/R Bleachers	3426-7404-0681-9020-	3671	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00
County Wide	M/R/R Portables	3426-7404-0681-9020-	3681	\$ 45,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 45,000.00
County Wide	M/R/R Emerg Gens	3426-7404-0681-9020-	3791	\$ 6,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 6,000.00
County Wide	M/R/R EMS	3426-7404-0681-9020-	3821	\$ 100.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100.00
County Wide	M/R/R ECR Systems	3426-7404-0681-9020-	3831	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00
				\$ 871,725.00	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00
								\$ 8,807,471.00

**Table 2.1 Capital Outlay Expenditures Maintenance Department (Continued)**

Maintenance (LCIF)	PROJECT DESCRIPTION									
County Wide	M/R/R concrete/asphalt surfaces	3716-7404-0670-9020-	3360	\$	10,000.00					
County Wide	M/R/R Fencing	3716-7404-0670-9020-	3520	\$	5,000.00					
County Wide	R/R Asphalt surf	3716-7404-0670-9020-	3620	\$	5,000.00					
County Wide	M/R/R Covered Walkways	3716-7404-0670-9020-	3665	\$	100.00					
County Wide	M/R/R WWR plants	3716-7404-0670-9020-	3691	\$	5,000.00					
County Wide	M/R/R drainage-stormwater systems	3716-7404-0670-9020-	3701	\$	500.00					
County Wide	R/R Play courts	3716-7404-0670-9020-	3781	\$	100.00					
County Wide	Capital project contingencies and unplanned equipment failure	3716-7404-0681-9020-	0001	\$	28,275.00					
County Wide	M/R/R Boilers	3716-7404-0681-9020-	3023	\$	100.00					
County Wide	M/R/R Café/stage floors	3716-7404-0681-9020-	3025	\$	100.00					
County Wide	M/R/R HVAC units	3716-7404-0681-9020-	3038	\$	20,000.00					
County Wide	M/R/R Elevators	3716-7404-0681-9020-	3043	\$	100.00					
County Wide	M/R/R Plumbing	3716-7404-0681-9020-	3465	\$	5,000.00					
County Wide	M/R/R Restroom partitions	3716-7404-0681-9020-	3500	\$	2,000.00					
County Wide	M/R/R Light fixtures	3716-7404-0681-9020-	3540	\$	100.00					
County Wide	M/R/R fire alarm, intercom and CCTV systems	3716-7404-0681-9020-	3570	\$	20,000.00					
County Wide	Painting	3716-7404-0681-9020-	3590	\$	5,200.00					
County Wide	M/R/R Doors	3716-7404-0681-9020-	3610	\$	100.00					
County Wide	M/R/R Flooring	3716-7404-0681-9020-	3630	\$	10,000.00					
County Wide	M/R/R Covered walkways	3716-7404-0681-9020-	3655	\$	100.00					
County Wide	M/R/R Roofs-Ceilings	3716-7404-0681-9020-	3660	\$	100.00					
County Wide	M/R/R EWC	3716-7404-0681-9020-	3664	\$	100.00					
County Wide	M/R/R Bleachers	3716-7404-0681-9020-	3671	\$	100.00					
County Wide	M/R/R Portables	3716-7404-0681-9020-	3681	\$	100.00					
County Wide	M/R/R Emerg gens	3716-7404-0681-9020-	3791	\$	1,000.00					
County Wide	M/R/R EMS	3716-7404-0681-9020-	3821	\$	100.00					
County Wide	M/R/R Enhanced Classroom systems	3716-7404-0681-9020-	3831	\$	10,000.00					
		<b>LCIF TOTALS:</b>		\$	<b>128,275.00</b>					

## 2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 10% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

**Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios**

Fiscal Year	Purpose	Qty	Type Bus	Projected Cost (Each)	Budget Impact
2015/16	Growth	0	71 Passenger	\$ 95,750.00	
		0	47 Passenger, E.S.E.	\$ 111,300.00	
	Replacement	10	71 Passenger	\$ 95,750.00	\$ 1,858,700.00
		8	47 Passenger, E.S.E.	\$ 111,300.00	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	18	Radios	\$ 600.00	
2016/17	Growth	0	71 Passenger	\$ 98,022.00	
		0	47 Passenger, E.S.E.	\$ 114,639.00	
	Replacement	19	71 Passenger	\$ 98,622.00	\$ 2,807,616.00
		8	47 Passenger, E.S.E.	\$ 114,639.00	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 618.00	
2017/18	Growth	0	71 Passenger	\$ 100,962.66	
		0	47 Passenger, E.S.E.	\$ 118,078.17	
	Replacement	19	71 Passenger	\$ 101,580.66	\$ 2,891,844.48
		8	47 Passenger, E.S.E.	\$ 118,078.17	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 636.54	
2018/19	Growth	0	71 Passenger	\$ 103,991.54	
		0	47 Passenger, E.S.E.	\$ 121,620.52	
	Replacement	19	71 Passenger	\$ 104,628.08	\$ 2,978,599.96
		8	47 Passenger, E.S.E.	\$ 121,620.52	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 655.64	
2019/20	Growth	0	71 Passenger	\$ 107,111.29	
		0	47 Passenger, E.S.E.	\$ 125,269.13	
	Replacement	19	71 Passenger	\$ 107,766.92	\$ 3,067,957.89
		8	47 Passenger, E.S.E.	\$ 125,269.13	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 675.31	



**Table 2.2.1 ESE Bus Management Plan**

<b>Fiscal Year</b>	<b>Purchases for Growth and Addt'l Programs</b>	<b>Purchases for Replacement</b>	<b>Buses to be Deleted</b>	<b>Buses in Inventory</b>	<b>Buses Used Daily</b>	<b>Spare Buses</b>
2015/16	0	8	8	79	62	17
2016/17	0	8	8	79	62	17
2017/18	0	8	8	79	62	17
2018/19	0	8	8	79	62	17
2019/20	0	8	8	79	62	17

Note: Deletion of buses may occur shortly after the end of each fiscal year.

**Table 2.2.2 Regular Bus Management Plan**

<b>Fiscal Year</b>	<b>Purchases for Growth and Addt'l Programs</b>	<b>Purchases for Replacement</b>	<b>Buses to be Deleted</b>	<b>Buses in Inventory</b>	<b>Buses Used Daily</b>	<b>Spare Buses</b>
2015/16	0	10	10	192	162	30
2016/17	0	19	19	192	162	30
2017/18	0	19	19	192	162	30
2018/19	0	19	19	192	162	30
2019/20	0	19	19	192	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

## SECTION 3 CAPITAL OUTLAY PLAN

### 3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation).
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
  - Single-Family - \$7,034 per dwelling unit
  - Multi-Family - \$3,236 per dwelling unit
  - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college.

### 3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

**Table 3.1 Projected New Revenue**

<b>Revenue</b>	<b>2015/2016</b>	<b>2016/2017</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>
LCIF (1.50 Mil)	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 517,852.00	\$ 517,852.00	\$ 517,852.00	\$ 517,852.00	\$ 517,850.00
PECO Maintenance	\$ 871,725.00	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00
Impact Fees	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00
BCC Sales Surtax	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00
Gas Tax	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00
<b>Total</b>	<b>\$ 22,144,377.00</b>	<b>\$ 23,384,152.00</b>	<b>\$ 23,643,489.00</b>	<b>\$ 23,726,061.00</b>	<b>\$ 22,272,650.00</b>

**Table 3.1.1 District Capital Outlay Expenditures**

ITEM	DESCRIPTION	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
<b>1</b>	<b>Repay Certificate of Participation</b>					
	3716-9700-0920-9001-3753 (RHS) (series 2014)	\$ 1,109,831.26	\$ 1,103,606.26	\$ -	\$ -	\$ -
	3814 -9700-0920-9001-3753 (OLS) (series 2014)	\$ 810,367.54	\$ 816,607.44	\$ 877,084.70	\$ 882,883.60	\$ 879,124.50
	3814-9700-0920-9001-3783 (OHS/LAJ) (series 2012)	\$ 1,418,262.50	\$ 1,414,612.50	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50
	3716-9700-0920-9001-3723 (FIH) (series 2005B)	\$ 1,934,042.50	\$ 1,934,792.50	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50
	3716-9700-0920-9001-3763 (Dues)	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07
<b>Total</b>		<b>\$ 5,290,492.87</b>	<b>\$ 5,287,607.77</b>	<b>\$ 5,285,873.77</b>	<b>\$ 5,283,222.67</b>	<b>\$ 5,283,163.57</b>
<b>2</b>	<b>School Bus Purchase</b>					
	3716-7401-0651-9010-3878	\$ 1,852,700.00	\$ 2,806,998.00	\$ 2,891,207.94	\$ 2,977,944.18	\$ 3,067,282.50
<b>Total</b>		<b>\$ 1,852,700.00</b>	<b>\$ 2,806,998.00</b>	<b>\$ 2,891,207.94</b>	<b>\$ 2,977,944.18</b>	<b>\$ 3,067,282.50</b>
<b>3</b>	<b>District-Wide</b>					
	3716-9700-0910-9001-1520 (ERP System)	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -
	3716-9700-0910-9001-1520 (Equipment)	\$ 1,800,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
<b>Total</b>		<b>\$ 2,050,000.00</b>	<b>\$ 300,000.00</b>	<b>\$ 300,000.00</b>	<b>\$ 300,000.00</b>	<b>\$ 300,000.00</b>
<b>4</b>	<b>Property and Casualty Insurance</b>					
	3716-9700-0910-9001-3553	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00
<b>Total</b>		<b>\$ 1,200,697.00</b>	<b>\$ 1,200,697.00</b>	<b>\$ 1,200,697.00</b>	<b>\$ 1,200,697.00</b>	<b>\$ 1,200,697.00</b>
<b>5</b>	<b>District-Wide Technology</b>					
	3924-7408-0680-9040-3152 (2013/2014) Roll Forward	\$ -	\$ -	\$ -	\$ -	\$ -
	3926-7408-0680-9040-3153 (2014/2015)	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00
<b>Total</b>		<b>\$ 1,400,000.00</b>	<b>\$ 1,400,000.00</b>	<b>\$ 1,400,000.00</b>	<b>\$ 1,400,000.00</b>	<b>\$ 1,400,000.00</b>
<b>6</b>	<b>Maintenance Department</b>					
	3716-7404-0681-9020 (LCIF Transfer)	\$ 128,275.00	\$ -	\$ -	\$ -	\$ -
	3716-9700-0910-9020-3894 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
<b>Total</b>		<b>\$ 2,628,275.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>
<b>7</b>	<b>Facility Planning &amp; Construction</b>					
	3716-9700-0910-9020-3320 (PM Salaries)	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
<b>Total</b>		<b>\$ 90,000.00</b>	<b>\$ 90,000.00</b>	<b>\$ 90,000.00</b>	<b>\$ 90,000.00</b>	<b>\$ 90,000.00</b>
<b>Grand Total</b>		<b>\$14,512,164.87</b>	<b>\$13,585,302.77</b>	<b>\$13,667,778.71</b>	<b>\$13,751,863.85</b>	<b>\$13,841,143.07</b>

**Table 3.1.2 Capital Projects Plan Worksheet**

SCHOOL	PROJECT DESCRIPTION	2015/16	2016/17	2017/18	2018/2019	2019/20	5-YEAR TOTAL	2020/21	2021/22	2022/23	2023/24	2024/25	5-YEAR TOTAL
COUNTY-WIDE	EMCS Upgrades - MCE, LSE, DIS, CEB, GPE	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Gymnasium Renovation	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Remodel Building 4	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	HVAC Replacement Building 1	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAE	Fire Alarm Replacement	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LES	New Parent Pickup	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase I	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Drainage Rework in Portable/Boardwalk Area	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Roof Replacement Buildings 19, 20, 21, 22, & 27	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase I	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPJ	Kitchen Floor and Sewer Replacement	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POE	New Relocatable Sites	\$ 124,000.00	\$ -	\$ -	\$ -	\$ -	\$ 124,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RVHS	HVAC Replacement Building 9	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SBJ	HVAC Replacement Buildings 1, 2, & 3	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SBJ	HVAC Replacement Building 4 - 9	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	Repipe Kitchen	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATION	Window Replacement/Insulation Upgrade	\$ 125,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CEB	Cafeteria Expansion	\$ 100,000.00	\$ 1,500,000.00	\$ 25,000.00	\$ -	\$ -	\$ 1,625,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHE	Fire Alarm Replacement	\$ 195,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHS	Lighting Protection System	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Security Cameras	\$ 250,000.00	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ -	\$ 750,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Enhanced Classrooms	\$ 100,000.00	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ -	\$ 350,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Road and Sidewalk Improvements	\$ 241,760.42	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ -	\$ 451,760.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Covered Walkways	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 10,000.00	\$ 160,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
COUNTY-WIDE	Security Fencing	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ 225,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 150,000.00
COUNTY-WIDE	HVAC Replacement/Repair	\$ 250,000.00	\$ 300,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 1,750,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 2,000,000.00
COUNTY-WIDE	Roof Replacement/Repair	\$ 50,000.00	\$ 50,000.00	\$ 75,000.00	\$ 100,000.00	\$ 500,000.00	\$ 775,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,500,000.00
COUNTY-WIDE	Ceiling Replacement/Repair	\$ 1,000.00	\$ 1,000.00	\$ 20,000.00	\$ 50,000.00	\$ 100,000.00	\$ 172,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
COUNTY-WIDE	Fire Alarm Replacement/Repair	\$ 1,000.00	\$ 1,000.00	\$ 20,000.00	\$ 50,000.00	\$ 75,000.00	\$ 147,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
COUNTY-WIDE	Lighting Replacement	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00	\$ 20,000.00	\$ 75,000.00	\$ 102,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Lighting Protection System	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
COUNTY-WIDE	Flooring Replacement	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 50,000.00	\$ 75,000.00	\$ 200,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
COUNTY-WIDE	Safety & Security	\$ 125,000.00	\$ 125,000.00	\$ 175,000.00	\$ 200,000.00	\$ 250,000.00	\$ 875,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 1,150,000.00
COUNTY-WIDE	Front Entrance Security Enhancements	\$ 15,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Maintenance/Delivery Vehicle Purchase	\$ 100.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 300,100.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 625,000.00
COUNTY-WIDE	Hand Held Walkie Talkie Repeaters	\$ 50,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Weather Bug Lightning/Weather Station	\$ -	\$ 75,000.00	\$ 10,000.00	\$ -	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Cafeteria Expansion	\$ -	\$ 600,000.00	\$ 1,000,000.00	\$ 25,000.00	\$ -	\$ 1,625,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Fire Alarm Replacement	\$ -	\$ 195,000.00	\$ 10,000.00	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	HVAC Replacement Building 8	\$ -	\$ 175,000.00	\$ 15,000.00	\$ -	\$ -	\$ 190,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GCJ	Gymnasium Floor Replacement Building 5	\$ 150,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 165,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Table 3.1.2 Capital Projects Plan Worksheet (Continued)**

KHE	Window Replacement Buildings 3, 4, 5, 6, 7, & 8	\$ 200,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	School Zone Lights/Speed Bumps in Parent Pickup	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Locker Room Renovation	\$ -	\$ 200,000.00	\$ 25,000.00	\$ -	\$ -	\$ 225,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Ceiling and Lighting Replacement Building 1	\$ -	\$ 75,000.00	\$ 5,000.00	\$ -	\$ -	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Roof Replacement Building 20	\$ 110,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Tie Wastewater to Clay County Utility Authority	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Demolish Waste Water Plant	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LSE/LSJ	Lightning Protection System	\$ 200,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCE	Parent Pickup Loop Redesign	\$ -	\$ -	\$ 300,000.00	\$ 25,000.00	\$ -	\$ 325,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Culinary Arts Renovation Building 1	\$ -	\$ 300,000.00	\$ 20,000.00	\$ -	\$ -	\$ 320,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Health Science Lab Renovation Building 1	\$ -	\$ 75,000.00	\$ 15,000.00	\$ -	\$ -	\$ 90,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase II	\$ 300,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 315,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Front Administration Area Renovation (Security)	\$ -	\$ -	\$ 250,000.00	\$ 35,000.00	\$ -	\$ 285,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MRE	HVAC Replacement Building 2	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Room Renovation	\$ 200,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	6th Grade Locker Pads Between Main Building and Portables	\$ -	\$ 25,000.00	\$ 10,000.00	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Stadium Renovation	\$ -	\$ 500,000.00	\$ 75,000.00	\$ -	\$ -	\$ 575,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase II	\$ 300,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 320,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Stadium West Side Restroom Renovation (ADA)	\$ -	\$ -	\$ 250,000.00	\$ 30,000.00	\$ -	\$ 280,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PES	Fire Alarm Replacement	\$ -	\$ -	\$ 195,000.00	\$ 20,000.00	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Roof Replacement & Gutter Repair Building 6	\$ 300,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 315,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORTATION	Bus Wash Replacement	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORTATION	Bus Lift Relocation from Green Cove Springs to Middleburg	\$ -	\$ -	\$ 100,000.00	\$ 50,000.00	\$ -	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	HVAC Replacement Building 1, 3, & 4	\$ 175,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 185,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WES	Fire Alarm Replacement	\$ -	\$ -	\$ 195,000.00	\$ 20,000.00	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WJH	HVAC Replacement Buildings 1, 2, & 4	\$ 277,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 297,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Contingency	\$ 150,016.48	\$ 300,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 1,950,016.48	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal</b>		<b>\$ 4,960,876.90</b>	<b>\$ 5,633,000.00</b>	<b>\$ 4,065,000.00</b>	<b>\$ 2,255,000.00</b>	<b>\$ 2,140,000.00</b>	<b>\$ 19,053,876.90</b>	<b>\$ 1,705,000.00</b>	<b>\$ 1,580,000.00</b>	<b>\$ 1,580,000.00</b>	<b>\$ 1,580,000.00</b>	<b>\$ 1,580,000.00</b>	<b>\$ 8,025,000.00</b>
District Capital Outlay Expense	Expenditure Annual Obligation - Maintenance Department and Technology Expenditures	\$ 14,512,164.87	\$ 13,585,302.77	\$ 13,667,778.71	\$ 13,751,863.85	\$ 13,841,143.07	\$ 69,358,253.27	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance PECO Expense		\$ 909,563.80	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00	\$ 8,845,309.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Revenue Total		\$ 22,144,377.00	\$ 23,384,152.00	\$ 23,643,489.00	\$ 23,726,061.00	\$ 22,272,650.00	\$ 115,170,729.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Roll Forward</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
P.E.C.O. New Construction		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PECO Special Maintenance		\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C.O.&D.S.		\$ 111,527.58	\$ -	\$ -	\$ -	\$ -	\$ 111,527.58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Educational Impact Fees Roll Forward		\$ 10,799,230.39	\$ -	\$ -	\$ -	\$ -	\$ 10,799,230.39	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LCIF Roll Forward		\$ 1,049,471.73	\$ -	\$ -	\$ -	\$ -	\$ 1,049,471.73	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax		\$ 186,760.42	\$ -	\$ -	\$ -	\$ -	\$ 186,760.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BCC Sales Tax		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Roll Forward</b>		<b>\$ 12,184,828.92</b>	<b>\$ 13,946,600.35</b>	<b>\$ 16,000,949.58</b>	<b>\$ 19,540,822.87</b>	<b>\$ 24,806,611.02</b>	<b>\$ 86,479,812.74</b>	<b>\$ 30,098,117.95</b>	<b>\$ 28,393,117.95</b>	<b>\$ 26,813,117.95</b>	<b>\$ 25,233,117.95</b>	<b>\$ 23,653,117.95</b>	<b>\$ -</b>
<b>Roll to Next Year</b>		<b>\$ 13,946,600.35</b>	<b>\$ 16,000,949.58</b>	<b>\$ 19,540,822.87</b>	<b>\$ 24,806,611.02</b>	<b>\$ 30,098,117.95</b>	<b>\$ 28,393,117.95</b>	<b>\$ 26,813,117.95</b>	<b>\$ 25,233,117.95</b>	<b>\$ 23,653,117.95</b>	<b>\$ 22,073,117.95</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Impact Fee Roll Forward to Out Years</b>		<b>\$ 13,346,600.35</b>	<b>\$ 12,181,068.61</b>	<b>\$ 14,800,272.35</b>	<b>\$ 17,013,526.09</b>	<b>\$ 19,223,542.33</b>							
<b>Available Roll Forward</b>		<b>\$ 600,000.00</b>	<b>\$ 3,819,880.97</b>	<b>\$ 4,740,550.52</b>	<b>\$ 7,793,084.93</b>	<b>\$ 10,874,575.62</b>							

## **SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM**

### **4.1 Financially Feasible Work Program**

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.



Attachment 1: Work Program